

Meeting: Programmes and Investment Committee

Date: Wednesday 20 July 2022

Time: 10:00am

**Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ**

Members

Ben Story (Chair)

Dr Nelson Ogunshakin OBE (Vice-Chair)

Seb Dance

Julian Bell

Dr Lynn Sloman MBE

Peter Strachan

Government Special Representative

Becky Wood

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://www.tfl.gov.uk/How-We-Are-Governed).

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Further Information

If you have questions, would like further information about the meeting or require special facilities please contact:

Shamus Kenny, Head of Secretariat; Email: Secretariat02@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 12 July 2022

**Agenda
Programmes and Investment Committee
Wednesday 20 July 2022**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Committee held on 18 May 2022
(Pages 1 - 8)**

General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 18 May 2022 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 9 - 12)

General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority (Pages 13 - 16)

General Counsel

The Committee is asked to note the paper.

6 Investment Programme Report - Periods 11-13, 2021/22 (Pages 17 - 92)

Chief Capital Officer and Chief Operating Officer

The Committee is asked to note the paper and exempt supplementary information on Part 2 of the agenda.

7 Independent Investment Programme Advisory Group Quarterly Report (Pages 93 - 98)

General Counsel

The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report, the management response and the exempt supplementary information on Part 2 of the agenda.

8 TfL Project Assurance Update (Pages 99 - 100)

General Counsel

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

9 Review of Progress on Value for Money (Pages 101 - 110)

Interim Director Investment Delivery Planning

The Committee is asked to note the paper.

10 London Underground Four Lines Modernisation Programme
(Pages 111 - 118)

Chief Capital Officer and Interim Director Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve additional unbudgeted Programme and Project Authority.

11 Northern Line Extension (Pages 119 - 126)

Chief Capital Officer and Interim Director Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

12 London Underground Infrastructure Renewals Programme
(Pages 127 - 144)

Interim Director Investment Delivery Planning

The Committee is asked to note the paper and agree that the London Underground (LU) Renewals and Lifts & Escalators Programmes be consolidated into a LU Infrastructure Renewals Programme with a total Programme and Project Authority of £1,192.2m and agree that the LU Fleet, Track and Signals Programmes be consolidated into a LU Train Systems Programme with a total Programme and Project Authority of £1,790.3m.

13 East London Line Housing Infrastructure Programme (Pages 145 - 156)

Interim Director Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve additional Financial Authority and Programme and Project Authority to continue the East London Line Housing Infrastructure Fund Programme.

14 Public Transport Programme (Pages 157 - 172)

Interim Director Investment Delivery Planning

The Committee is asked to note the and approve additional budgeted Programme and Project Authority for the continuation of the Public Transport Programme through to the end of 2023/24.

15 Surface Technology Programme 2022/23 (Pages 173 - 192)

Interim Director Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve Programme and Project Authority for the Surface Transport Technology Programme and approve the transfer of the innovation Fund out of the Programme into operating expenditure, which has no impact on the Programme's Programme and Project Authority.

16 Road User Charging (Pages 193 - 200)

Interim Director of Investment Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

17 Members' Suggestions for Future Discussion Items (Pages 201 - 204)

General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

18 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

19 Date of Next Meeting

Wednesday 19 October 2022 at 10.00am

20 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

21 Investment Programme Report - Periods 11-13, 2021/22

(Pages 205 - 218)

Exempt supplementary information relating to the item on Part 1 of the agenda.

22 Independent Investment Programme Advisory Group Quarterly Report (Pages 219 - 248)

Exempt supplementary information relating to the item on Part 1 of the agenda.

23 TfL Project Assurance Update (Pages 249 - 256)

Exempt supplementary information relating to the item on Part 1 of the agenda.

24 London Underground Four Lines Modernisation Programme
(Pages 257 - 272)

Exempt supplementary information relating to the item on Part 1 of the agenda.

25 Northern Line Extension (Pages 273 - 276)

Exempt supplementary information relating to the item on Part 1 of the agenda.

26 East London Line Housing Infrastructure Programme (Pages 277 - 286)

Exempt supplementary information relating to the item on Part 1 of the agenda.

27 Surface Technology Programme 2022/23 (Pages 287 - 294)

Exempt supplementary information relating to the item on Part 1 of the agenda.

28 Road User Charging (Pages 295 - 304)

Exempt supplementary information relating to the item on Part 1 of the agenda.